

2025 FACT SHEET

Business Segments

Offshore & Marine

- Chartering services - OSVs, harbour vessels, crew vessels, jack up barges, and heave compensated walk-to-work system
- Subsea services - diving, ROV, survey, and autonomous systems
- Engineering and construction services
- Maintenance and production support
- Well services - stimulation & intervention
- Contract and industrial logistics

Maritime & Logistics

- Shipping agency
- Shipyard
- Container shipping
- Port services
- Freight logistics
- Warehousing

Capital

- Real estate development and management
- Strategic and financial investments

Trading

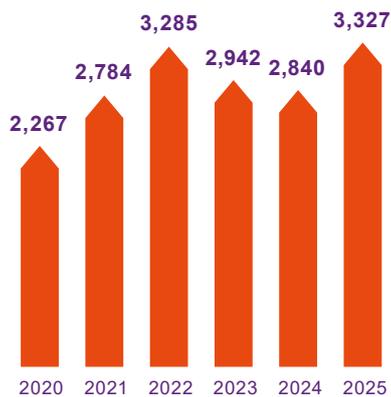
- Marine engine and lubricants agency
- Heavy equipment and truck agency
- Bunker distribution
- Ship chandler services

Gas & Petrochem

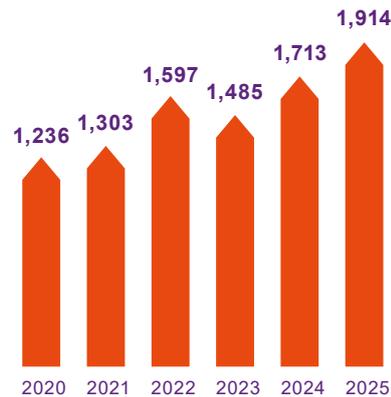
- Liquefied natural gas (LNG) transport
- Floating storage and offloading

Financial Highlights

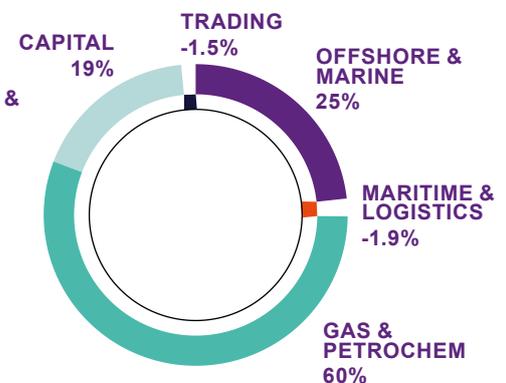
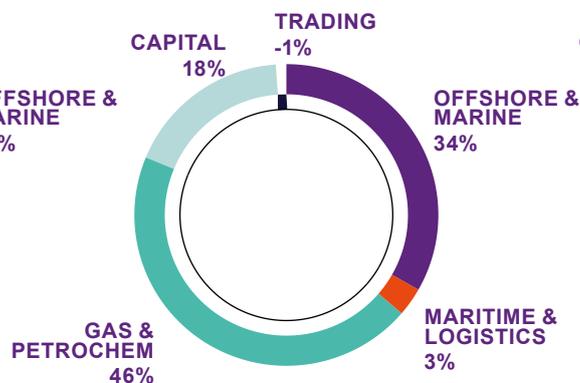
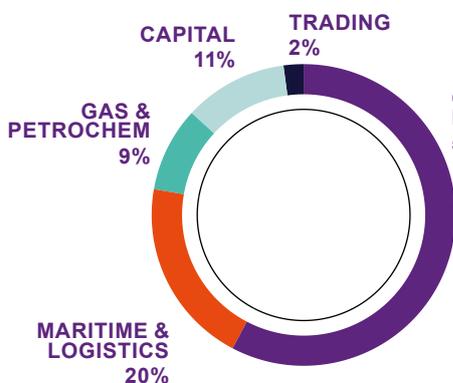
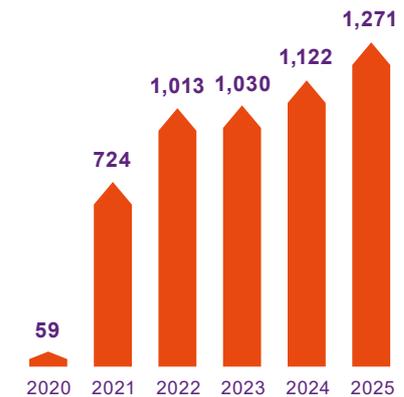
Operating Revenue, QR mn



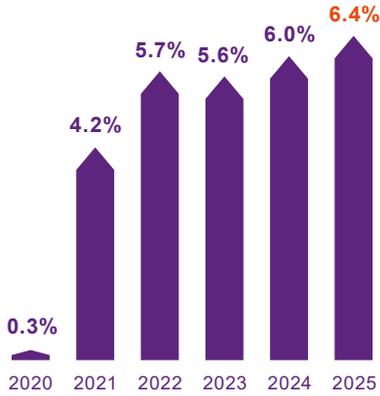
EBITDA, QR mn



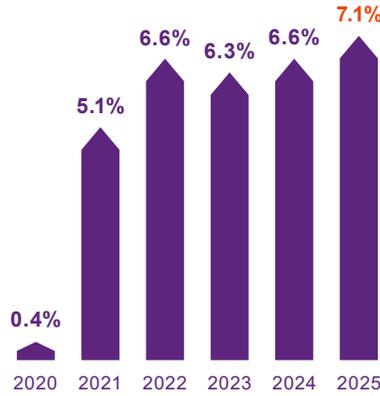
Net Profit, QR mn



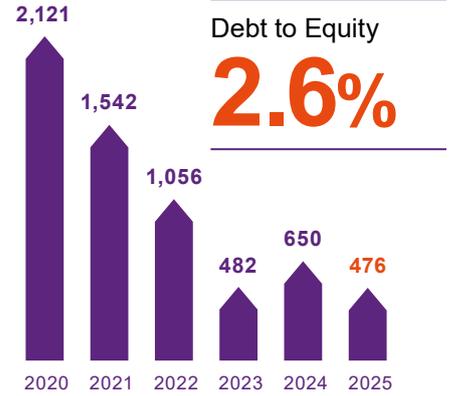
Return on Assets (ROA)



Return on Equity (ROE)

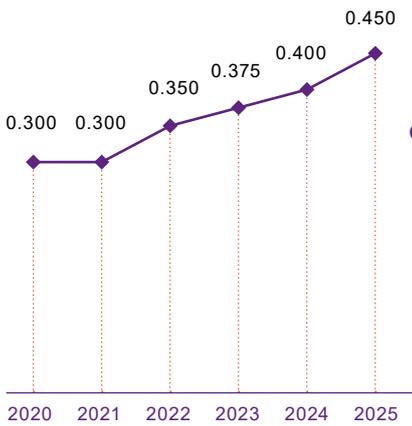


Total Debt, QR mn

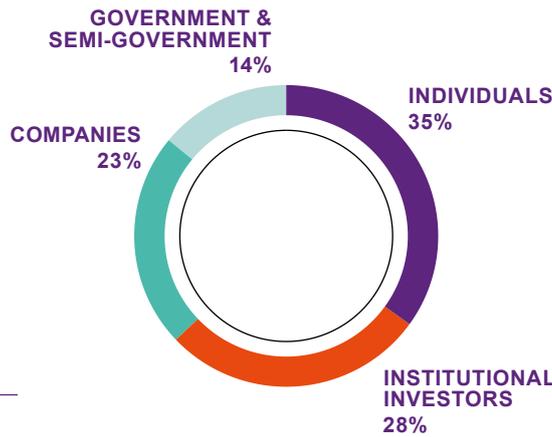


QR mn	2020	2021	2022	2023	2024	2025
Total Assets	17,012	17,469	18,313	18,216	19,207	20,540
Total Equity	13,703	14,720	16,042	16,681	17,475	18,253

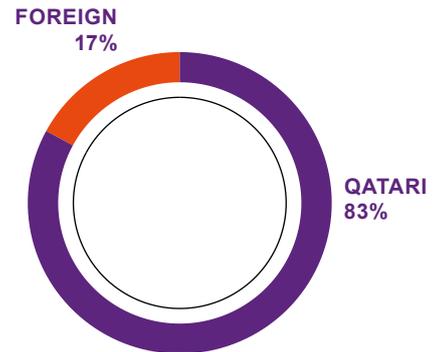
Dividends Paid, per Share



Shareholder Mix



Shareholder Distribution



Strategic Focus

Energy

Trade

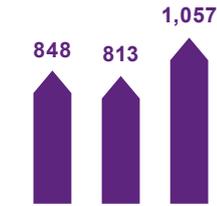
Defence

Milaha Positioning

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| <ul style="list-style-type: none"> Leverage position as largest offshore vessel operator in Qatar to target initial CAPEX phase with new assets, services & fabrication capabilities Position for long-term OpEx phase with fleet renewal and shipyard expansion Pioneer maritime innovation with introduction of Qatar's first commercial Unmanned Surface Vessel (USV) service | <ul style="list-style-type: none"> Grow presence in harbour vessels and petrochemicals logistics to support energy sector export growth Keep LNG exposure via existing fleet and Nakilat stake Build on position as the first Qatari owner of a Floating, Storage and Offloading (FSO) unit to expand FSO fleet globally | <ul style="list-style-type: none"> Grow volumes in overall cargo network, leveraging position as Qatar's only operator of container ships and ownership stake in Qatar's main container terminal operator, QTerminals Enhance capabilities in niche sectors, such as project logistics, and develop superyacht repair facility in Qatar to cater to regional demand | <ul style="list-style-type: none"> Expand ship repair capabilities to consolidate leading position as one of two shipyards in Qatar Support Qatar's maritime sovereignty and naval fleet by strengthening internal capabilities and forming strategic partnerships |
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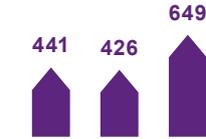
OFFSHORE & MARINE

Operating Revenue (QR mn)



VESSELS & ASSET CHARTERING

- Own and/or operate a diverse fleet of offshore support vessels and liftboats/ jack ups
- Manage and charter highly specialized fleet of bespoke offshore and subsea (air, SAT, and construction) vessels
- Own and/or operate construction, accommodation and rig-less well intervention jack-up barges
- Own, operate and charter safe walk-to-work gangway solutions



SERVICES

- Provide engineering & construction/ maintenance, modification & operation (MMO) services
- Provide geological and geophysical services, including seismic, seabed topography and soil sampling & analysis
- Provide well services, including stimulation and intervention
- Provide air and saturation diving services using built-in and portable systems



INDUSTRIAL LOGISTICS

- Provide port & stevedoring services, heavy lift and industrial logistics solutions



HARBOUR MARINE OPERATIONS

- Own and/or operate a diverse fleet of harbour and inshore support vessels
- Provide offshore and inshore harbour mooring, tug, tow, pilot, float over, rig move and marine solutions
- Manage 3rd Party harbour vessels and provide quayside services



Offshore support vessels fleet

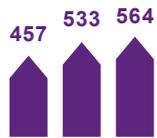
Vessel type	Year of construction			Total
	2003-2010	2011-2017	2018-2025	
Safety standby vessels	1			1
Anchor handling towing supply vessels	1			1
DP1 anchor handling towing supply vessels	3			3
Construction support vessels	1	1		2
Diving support vessels	1	1		2
DP2 platform support vessels	1	7	1	9
DP2 anchor handling towing supply vessels	1	4	2	7
DP2 well stimulation vessels			1	1
DP2 anchor handling towing vessels		1		1
Anchor handling towing vessels		1	1	2
Wireline support vessels	3			3
Multi-purpose support vessels		4		4
Fast supply intervention vessels			2	2
Liftboat vessels		1	2	3
Total	12	20	9	41

Harbour marine operations fleet

Vessel type	Number	Year of construction
Tanker berthing assistance tugs	1	2004
Service boats	1	2013
Mooring boats	4	2013
Harbour towage tugs	3	2013
Pilot boats	4	2014
Harbour towage tugs	5	2014
Total	18	

MARITIME & LOGISTICS

Operating Revenue (QR mn)



CONTAINER SHIPPING

- Provides feeder services operating on standard port rotation, with own/ chartered vessels, operated directly or in partnership with other container shipping companies. Main shipping routes include Middle East, Indian Sub-Continent, Europe, China
- Own a fleet of dry and refrigerated (reefer) containers used by freight forwarders and cargo owners



LOGISTICS

- Provides freight-forwarding, land transport, warehousing & distribution and customs clearance services



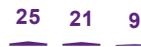
SHIPYARD

- Operate 1 floating dock, 1 shiplift and 200m+ jetty, along with a steel fabrication yard
- Services include vessel maintenance and repair, drydocking and related services; fabrication and maintenance of marine & non-marine assets
- Caters to Milaha's own vessels as well as 3rd party marine (OSVs, yachts, naval fleet) and oil & gas customers (SBMs, plant equipment)



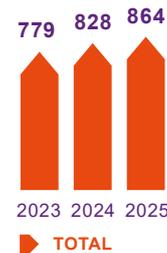
SHIPPING AGENCIES

- Provide full Port Agency Services to all types of ships and marine units calling on Qatari ports and waters
- Provide marine surveys and P&I services for insurance clubs and members
- Provides commercial liner agency services for multiple container shipping lines, including Milaha



SHIP MANAGEMENT

- Provide both internal as well as 3rd party ship management services



Share of Results of JV's & Associates (QR mn)



QTERMINALS

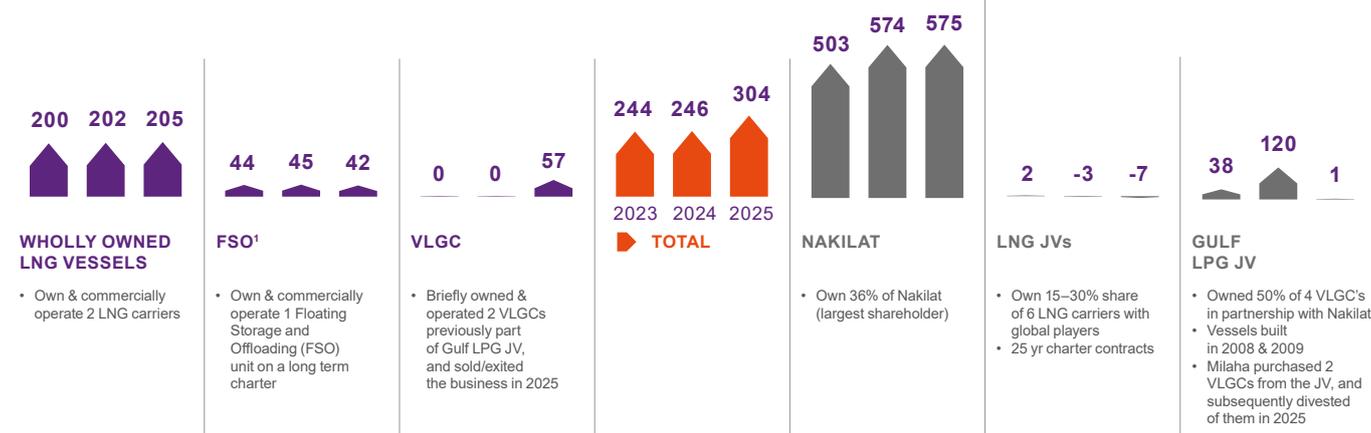
- Jointly owned port and terminal operator between Mwan Qatar (51%) Milaha (49%)

Container shipping fleet

Vessel type	Year of construction	Number	Capacity, TEU
Container ships	2007	1	3,586
	2009	2	1,015
	2010	1	1,015
	2010	1	1,700
Total		5	

GAS & PETROCHEM

Operating Revenue (QR mn)



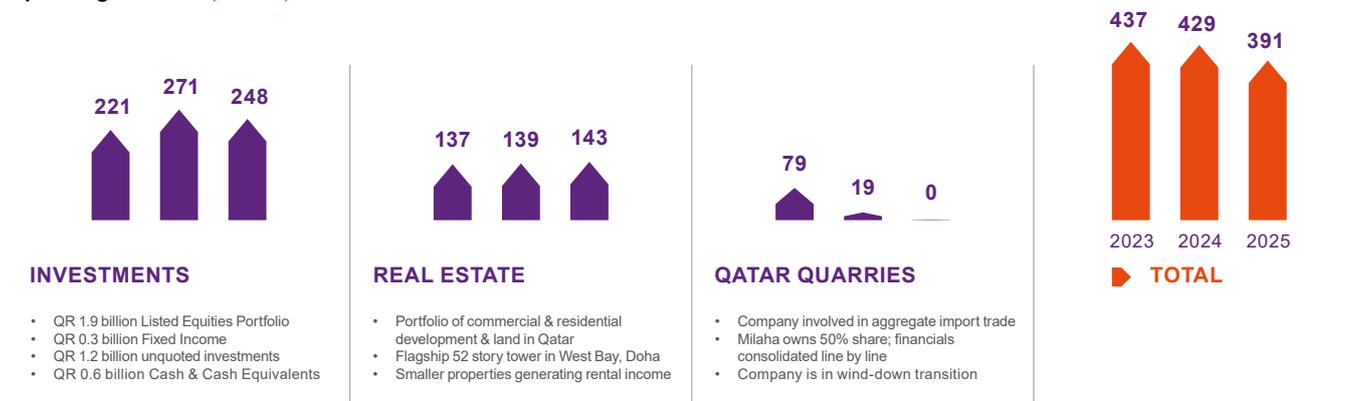
Fleet

Vessel type	Year of construction	Number	Capacity
Floating Storage and Offloading (FSO) unit for crude oil	2022 ¹	1	700,000 barrels
LNG vessels	2004	1	138,273 cubic metres
	2006	1	145,602 cubic metres
Total		3	

¹ Converted from a product tanker built in 2006.

CAPITAL

Operating Revenue (QR mn)



TRADING

Operating Revenue (QR mn)

