Q1 2019 Financial Summary Conference Call

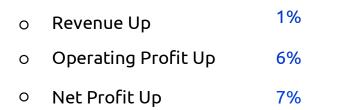
April 29, 2019

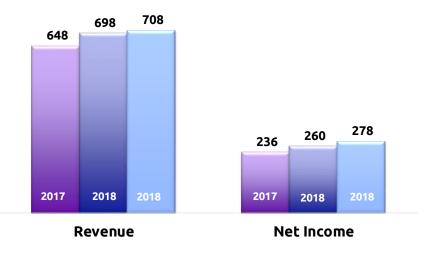
Doha, Qatar



Consolidated Income Statement – Q1

| | 2017 | 2018 | 2019 |
|---|-------|-------|-------|
| Operating Revenue | 648 | 698 | 708 |
| | 1 | | 1 |
| Salaries, Wages and Other Benefits | (129) | (137) | (149) |
| Operating Supplies and Expenses | (206) | (226) | (218) |
| Rent Expenses | (4) | (5) | (3) |
| Depreciation and Amortisation | (88) | (80) | (93) |
| Provision of Impairment of Trade Receivables | (0) | (14) | 1 |
| Other Operating Expenses | (36) | (33) | (32) |
| Operating Expenses | (463) | (495) | (494) |
| Operating Profit | 185 | 203 | 214 |
| • | l l | l | |
| Finance Costs | (50) | (42) | (29) |
| Finance Income | 43 | 20 | 10 |
| Net Gain on Disposal of Property, Vessels & Equipment | (0) | 1 | 0 |
| Share of Results of Associates | 60 | 67 | 84 |
| Share of Results of Joint Arrangements | 24 | 47 | 39 |
| Impairment of Available-for-Sale Investments | (21) | - | - |
| Net Gain on Foreign Exchange | (1) | 3 | (0) |
| Impairment of Vessels & Contract Work in Progress | (22) | (41) | (42) |
| Miscellaneous Income | 20 | 1 | 2 |
| Non-Operating Profit | 54 | 57 | 64 |
| DesCit Const. Desired | 220 | 260 | 270 |
| Profit for the Period | 239 | 260 | 278 |
| Non-controlling interest | (3) | 0 | 0 |
| Hon conditioning interest | (3) | • | • |
| Net Profit Attributable To Equity Holders Of The | 22.5 | 262 | 270 |
| Parent | 236 | 260 | 278 |







Activities by Segment

| Maritime & Logistics | Offshore | Gas & Petrochem | Trading | Capital |
|---|---|--|---|---|
| Port Services Container Shipping Warehousing & Logistics Bulk Shipping Shippard Shipping Line Agencies | Vessel Charter & Operations Diving & Subsea Services Construction and Maintenance Services Well Services Harbor Marine Operations | LNG Transport LPG Transport Crude , Chemicals & CPP Transport Wholly Owned Product/Gas Carriers | Heavy Equipment and Truck Agency Bunker Distribution Marine Engine and Lubricants Agency Travel & Tourism Agency | Real Estate Development and Management Strategic and Financial Investments |

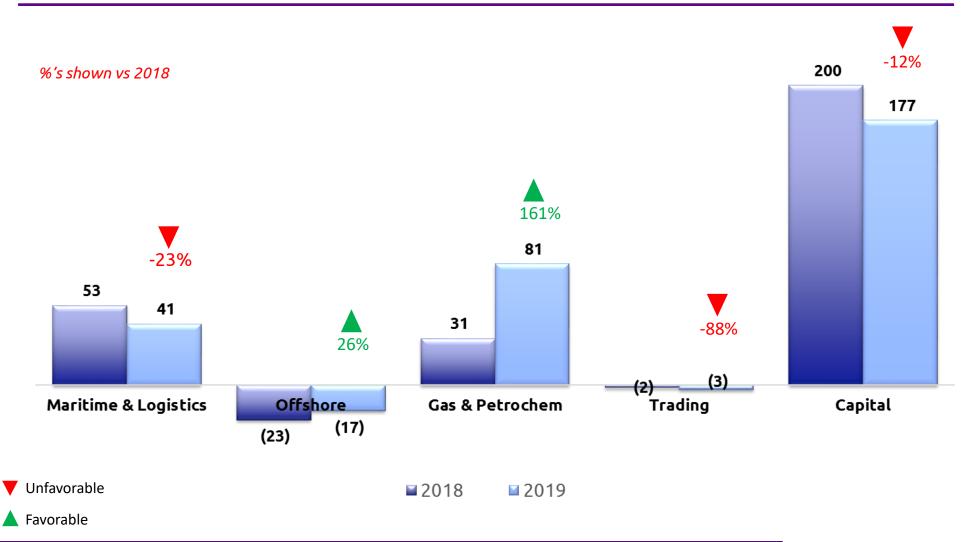
**Note: beginning 2019, the Company made two organizational changes as follows:

- 1. Moved Harbor Marine operations to the Offshore segment, out of the Gas & Petrochem segment
- 2. Moved Ship Management (Fleet & Technical) to the Maritime & Logistics segment, out of the Gas & Petrochem segment

These changes have no impact at the Company level. Subsequent slides are reflective of this, and are shown on a comparative basis.



Net Profit, by Segment – Q1





Statement of Income, by Segment – Q1 2019

| | Maritime & Logistics | Offshore | Gas & Petrochem | Trading | Capital | Corporate | Eliminations/ Adjustments | Consolidated |
|---|----------------------|----------|--------------------|---------|---------|-----------|------------------------------|--------------|
| Operating Revenue | 231 | 188 | 78 | 57 | 232 | - | (79) | 708 |
| Salaries, Wages and Other Benefits | (88) | (16) | (6) | (4) | (1) | (33) | - | (149) |
| Operating Supplies and Expenses | (158) | (34) | (4) | (51) | (36) | (2) | 67 | (218) |
| Rent Expenses | (11) | (1) | (0) | (1) | (0) | (2) | 12 | (3) |
| Depreciation and Amortisation | (8) | (46) | (22) | (0) | (16) | (1) | | (93) |
| Provision of Impairment of Trade Receivables | 2 | (1) | - | (1) | 0 | 0 | | 1 |
| Other Operating Expenses | (14) | (7) | (5) | (0) | (2) | (4) | 0 | (32) |
| Fleet & Technical Expense Allocation | 72 | (58) | (14) | - | - | - | | (0) |
| Expense Allocation from Milaha Corporate | (27) | (4) | (3) | (3) | (4) | 42 | | (0) |
| Operating Profit | - | 21 | 24 | (3) | 172 | (0) | (0) | 214 |
| Finance Costs | (5) | (17) | (9) | - | (0) | | 1 | (29) |
| Finance Income | | 3 | 4 | 0 | 4 | 0 | (1) | 10 |
| Net Gain on Disposal of Property, Vessels & Equipment | 0 | | | | | | | 0 |
| Share of Results of Associates | 2 | | 82 | | 0 | | | 84 |
| Share of Results of Joint Arrangements | 48 | | (9) | | | | | 39 |
| Impairment of Available-for-Sale Investments | | | | | | | | - |
| Net Gain on Foreign Exchange | 0 | (0) | (0) | (0) | - | (0) | | (0) |
| Impairment of Vessels and Contract Work in Progress | (4) | (24) | (13) | | | | | (42) |
| Miscellaneous Income | | | 1 | | 1 | | | 2 |
| All Other Non-Operating Expenses | | | | | | | | - |
| | | | | | | | | _ |
| Profit for the Period | 41 | (17) | 81 | (3) | 177 | (0) | (0) | 278 |
| Non-controlling interest | | | | | 0 | | | 0 |
| Net Profit Attributable To Equity Holders Of The Parent | 41 | (17) | 81 | (3) | 177 | (0) | (0) | 278 |



Statement of Income, by Segment – Q1 2018

| | Maritime & Logistics | Offshore | Gas & Petrochem | Trading | Capital | Corporate | Eliminations/ Adjustments | Consolidated |
|---|----------------------|----------|--------------------|---------|---------|-----------|------------------------------|--------------|
| Operating Revenue | 256 | 127 | 75 | 79 | 255 | - | (94) | 698 |
| Salaries, Wages and Other Benefits | (77) | (15) | (6) | (4) | (2) | (32) | - | (137) |
| Operating Supplies and Expenses | (173) | (17) | (6) | (71) | (39) | (1) | 80 | (226) |
| Rent Expenses | (13) | (1) | (0) | (1) | (2) | (2) | 14 | (5) |
| Depreciation and Amortisation | (7) | (33) | (24) | (0) | (14) | (1) | - | (80) |
| Provision of Impairment of Trade Receivables | (5) | (9) | - | (1) | 0 | 0 | - | (14) |
| Other Operating Expenses | (12) | (6) | (4) | (1) | (2) | (9) | 0 | (33) |
| Fleet & Technical Expense Allocation | 65 | (52) | (14) | - | - | - | - | 0 |
| Expense Allocation from Milaha Corporate | (27) | (5) | (5) | (4) | (4) | 45 | - | 0 |
| Operating Profit | 8 | (11) | 16 | (2) | 192 | 0 | 0 | 203 |
| Finance Costs | (8) | (17) | (10) | - | (10) | - | 3 | (42) |
| Finance Income | 0 | 4 | 3 | 0 | 15 | - | (3) | 20 |
| Net Gain on Disposal of Property, Vessels & Equipment | 0 | 1 | - | 0 | - | - | - | 1 |
| Share of Results of Associates | 1 | - | 67 | - | 0 | - | - | 67 |
| Share of Results of Joint Arrangements | 52 | _ | (6) | - | - | _ | - | 47 |
| Impairment of Available-for-Sale Investments | - | - | - | - | - | - | - | - |
| Net Gain on Foreign Exchange | (0) | (0) | (0) | 0 | 3 | (0) | - | 3 |
| Impairment of Vessels and Contract Work in Progress | - | - | (41) | - | - | - | - | (41) |
| Miscellaneous Income | 0 | - | 1 | - | 0 | - | - | 1 |
| All Other Non-Operating Expenses | | | | | | | | - |
| | | | | | | | | |
| Profit for the Period | 53 | (23) | 31 | (2) | 200 | (0) | 0 | 260 |
| Non-controlling interest | | | | | 0 | | | 0 |
| Net Profit Attributable To Equity Holders Of The Parent | 53 | (23) | 31 | (2) | 200 | (0) | 0 | 260 |



(All amounts in QR Millions)



9% Decline in Revenue and 23% decline in Net Profit

- Revenue drop driven by Container & Bulk Shipping units
 - Reduction in volumes (8%) and rates in Container Feedering
 - Drop in Bulk Shipping rates and chartering activities
- Operating Expenses are down QR 17M
 - Salaries & Wages increase tied to increased Offshore crew wages (offset is in Fleet & Tech allocation line, which goes to Offshore)
 - Operating Supplies & Expenses decrease due to drop in Container Shipping's volumes (less bunker, port charges, stevedoring, etc)
- Non-Operating Income is down QR (4)M
 - Milaha's QTerminals share decreased by QR (5)M
 - Bulk Shipping vessel impairment increased by QR (4)M

| | 2018 | 2019 |
|--|-------|-------|
| Operating Revenue | 256 | 231 |
| | | |
| Salaries, Wages and Other Benefits | (77) | (88) |
| Operating Supplies and Expenses | (173) | (158) |
| Rent Expenses | (13) | (11) |
| Depreciation and Amortisation | (7) | (8) |
| Provision of Impairment of Trade Receivables | (5) | 2 |
| Other Operating Expenses | (12) | (14) |
| Fleet & Technical Expense Allocation | 65 | 72 |
| Expense Allocation from Milaha Corporate | (27) | (27) |
| Operating Expenses | (248) | (231) |
| Operating Profit | 8 | - |
| | 4-1 | |
| Non-Operating Income/(Expense) | 45 | 41 |
| Profit for the Period | 53 | 41 |
| FIGURE TO CHE FEHOU | - 33 | 71 |





(All amounts in QR Millions)



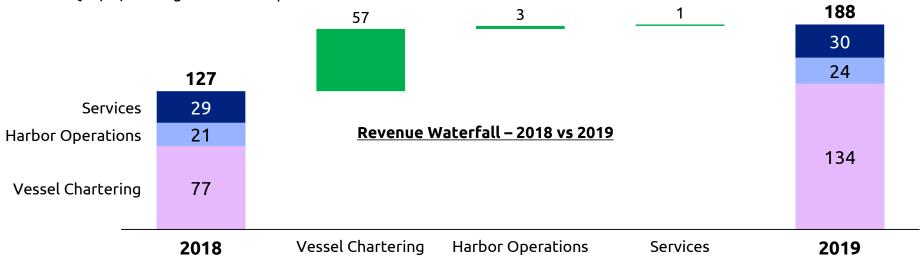
2018

2019

48% Increase in Revenue and 26% Increase in bottom line

- Revenue increase mainly from Vessel Chartering
 - Average utilization increased from 71% in 2018 to 77% in 2019
 - Liftboat operational in Africa beginning H2 2018, hence YoY gain
 - New vessel additions in H2 2018 added to top-line growth
- Operating Expenses increased by (29)M
 - Additional Crewing, Fleet & Technical and Depreciation expenses tied to new vessel additions in H2 2018
 - Operating Supplies & Expenses correlated to revenue increase
- o Non-Operating Expenses increased by QR (26)M
 - QR (24)M in higher vessel impairment recorded in 2019 vs 2018

| | _0.0 | |
|--|-------|-------|
| Operating Revenue | 127 | 188 |
| | | |
| Salaries, Wages and Other Benefits | (15) | (16) |
| Operating Supplies and Expenses | (17) | (34) |
| Rent Expenses | (1) | (1) |
| Depreciation and Amortisation | (33) | (46) |
| Provision of Impairment of Trade Receivables | (9) | (1) |
| Other Operating Expenses | (6) | (7) |
| Fleet & Technical Expense Allocation | (52) | (58) |
| Expense Allocation from Milaha Corporate | (5) | (4) |
| Operating Expenses | (138) | (167) |
| Operating Profit | (11) | 21 |
| Non-Operating Income/(Expense) | (12) | (38) |
| Profit for the Period | (23) | (17) |





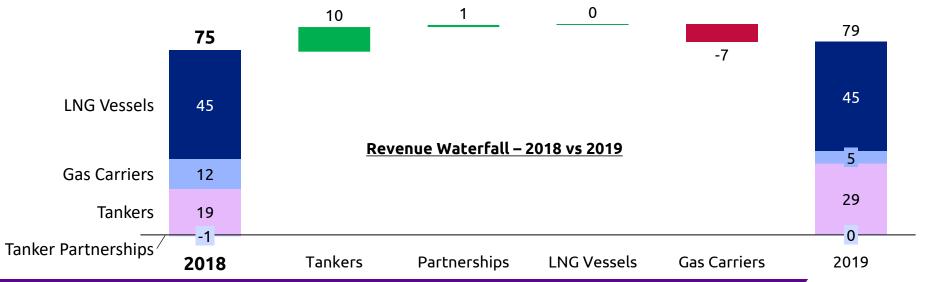
(All amounts in QR Millions)



4% Increase in Revenue and 161% Increase in Net Profit

- Slight revenue increase tied to improved Tanker Market Rates more than offsetting reduced Gas Carrier rates and utilization
- Overall Operating Expenses reduced marginally
- Non-Operating Income up QR 42M
 - QR 27M in lower vessel impairments
 - QR 16M in higher Nakilat income (+QR 9M due to increased stake from 30% to 36% effective Feb 2019)

| | 2018 | 2019 |
|--|------|------|
| Operating Revenue | 75 | 78 |
| | | |
| Salaries, Wages and Other Benefits | (6) | (6) |
| Operating Supplies and Expenses | (6) | (4) |
| Rent Expenses | (0) | (0) |
| Depreciation and Amortisation | (24) | (22) |
| Provision of Impairment of Trade Receivables | - | - |
| Other Operating Expenses | (4) | (5) |
| Fleet & Technical Expense Allocation | (14) | (14) |
| Expense Allocation from Milaha Corporate | (5) | (3) |
| Operating Expenses | (59) | (54) |
| Operating Profit | 16 | 24 |
| Non-Operating Income/(Expense) | 15 | 57 |
| - 4. 4 | | |
| Profit for the Period | 31 | 81 |





(All amounts in QR Millions)



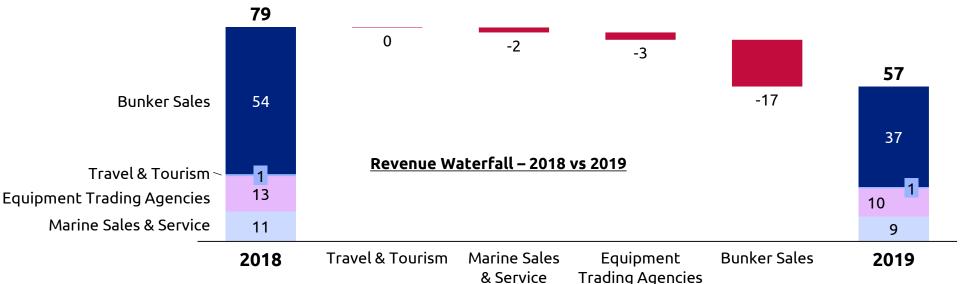
2018

2019

28% Decline in Revenue and 88% Decline in Net Profit

- Large drop in low margin bunker sales
- Decrease in revenue had a knock-on effect decrease in associated Cost-of-Goods-Sold shown in the Operating Supplies & Expenses line

| Operating Revenue | 79 | 57 |
|--|------|------|
| | | |
| Salaries, Wages and Other Benefits | (4) | (4) |
| Operating Supplies and Expenses | (71) | (51) |
| Rent Expenses | (1) | (1) |
| Depreciation and Amortisation | (0) | (0) |
| Provision of Impairment of Trade Receivables | (1) | (1) |
| Other Operating Expenses | (1) | (0) |
| Expense Allocation from Milaha Corporate | (4) | (3) |
| Operating Expenses | (81) | (60) |
| Operating Profit | (2) | (3) |
| Non-Operating Income/(Expense) | 0 | 0 |
| Profit for the Period | (2) | (3) |
| | \ | (-) |





(All amounts in QR Millions)



2018

255

(39)

(14)

(2)

(63)

8

192

200

200

2019

232

(1)

(36)

(0)

(16)

0

(2)

(4) (60)

172

177

177

4

0

9% Decline in Revenue and 12% Decline in Net Profit

- \circ QR (22)M decrease in Revenue broken out as follows:
 - QR (4)M decrease in sales from Qatar Quarries associate
 - QR (16)M decrease in dividend income from liquidated (funds reallocated to increase Nakilat stake) HFT Investment portfolio
 - QR (2)M decrease in Real Estate income
- Overall Operating Expenses reduced marginally
- Non-Operating Income down QR (4)M, mainly due to FX Gains recorded in 2018

| | | | | Or file raiche | |
|----------------|------|-------------|-------------------------|----------------|------|
| | 255 | | | | 222 |
| Qatar Quarries | 36 | -2 | -4 | | 232 |
| Real Estate | 50 | | | -17 | 32 |
| Real Estate | 30 | | | | 49 |
| Investments | 169 | Revenu | e Waterfall – 2018 vs 2 | 2019 | 152 |
| | 2018 | Real Estate | Qatar Quarries | Investments | 2019 |



Operating Revenue

Rent Expenses

Salaries, Wages and Other Benefits

Provision of Impairment of Trade Receivables

Expense Allocation from Milaha Corporate

Non-Operating Income/(Expense)

Net Profit Attributable To Equity Holders

Operating Supplies and Expenses

Depreciation and Amortisation

Other Operating Expenses

Operating Expenses

Operating Profit

Profit for the Period

Non-controlling interest

Of The Parent











- Expect limited volume volatility at Hamad port, keeping QTerminals income relatively steady
- Expect container feeder margins to remain under pressure as geographic network footprint expands; realized benefits will lag costs incurred
- Ramp-up of utilization in Milaha Logistics City warehouses continuing













- Offshore Support Vessels: we expect to see year-over-year revenue and operating profit growth as a result of:
 - Full year impact from Liftboat which is employed in W Africa (began end of June 2018)
 - Commencement of new projects that began in H2 2018
- Harbor marine vessels: expect stable revenue throughout the year













- > <u>VLGCs</u>: charter rates improved in Q1, but outlook remains uncertain
- Jointly & Fully owned LNG carriers: fairly stable earnings due to long term fixed nature of contracts
- Fully-owned product tankers + 1 crude carrier: all trading on spot and exposed to market volatility; outlook remains uncertain
- Fully-owned gas / ammonia carriers: one vessel on time charter, one is on spot.
- Results from Associates: expect growth from additional 6% stake in Nakilat













> Expect another challenging year for this segment with limited growth potential













- Limited Investments volatility:
 - Majority of Held for Trading Portfolio liquidated and used to acquire additional 6% Nakilat stake
 Feb 2019
- Given diverse nature of Real Estate holdings, expect stable returns
 - Villa compound in Ein Khaled on track to open Q3 2019

